State of California Secretary of State



I, DEBRA BOWEN, Secretary of State of the State of California, hereby certify:

That the attached transcript of 3 page(s) was prepared by and in this office from the record on file, of which it purports to be a copy, and that it is full, true and correct.



IN WITNESS WHEREOF, I execute this certificate and affix the Great Seal of the State of California this day of

OCT 1 1 2008

BIDA

DEBRA BOWEN Secretary of State

3163688

in the office of the Secretary of State of the State of California

OCT 01 2008

ARTICLES OF INCORPORATION

OF

THE DIGITAL DISTRIBUTED COMMUNITY ARCHIVE

One: The name of this corporation is:

THE DIGITAL DISTRIBUTED COMMUNITY ARCHIVE

Two: This corporation is a nonprofit public benefit corporation and is not organized for the private gain of any person. It is organized under the Nonprofit Public Benefit Corporation Law for charitable and public purposes. The specific purposes for which this corporation is formed are to establish and operate distributed digital archives and other collective systems for published materials, works, and other content through the cooperation of libraries, publishers and societies with the purpose of continued access for all works and content as they become orphaned or inaccessible.

Three: The name and address in this state of this corporation's initial agent for service of process is Ms. Victoria Reich, 1450 Page Mill Road, Palo Alto, CA 94304.

Four: This corporation is organized and operated exclusively for public, charitable, literary and/or educational purposes within the meaning of section 501(c)(3) of the Internal Revenue Code of 1986, as amended. Notwithstanding any other provision of the Articles, this corporation shall not carry on any other activities not permitted to be carried on (a) by a corporation exempt from Federal income tax under section 501(c)(3) of the Internal Revenue Code of 1986, as amended (or the corresponding provision of any future United States Internal Revenue law) or (b) by a corporation contributions to which are deductible under section 170(c)(2) of the Internal Revenue Code of 1986, as amended (or the corresponding provision of any future United States Internal Revenue law).

Five: The property of this corporation is irrevocably dedicated to charitable, literary and/or educational purposes, and no part of the net income or assets of this corporation shall ever inure to the benefit of any director, officer or member of this corporation, or to the benefit of any private person.

Six: Upon the dissolution or winding up of this corporation, its assets remaining after payment of, or provision for payment of, all debts and liabilities of this corporation shall be distributed to a nonprofit fund, foundation, or corporation which is organized and operated exclusively for charitable, literary and/or educational purposes and which has established and maintained its tax-exempt status under section 501(c)(3) of the Internal Revenue Code of 1986, as amended (or the corresponding provision of any future United States Internal Revenue law).

Seven: No substantial part of the activities of this corporation shall consist of carrying on propaganda, or otherwise attempting to influence legislation, and this corporation shall not

participate or intervene in any political campaign (including the publishing or distribution of statements) on behalf of (or in opposition to) any candidate for public office.

Dated: October 1, 2008.

Anthon S. Cannon, Jr., Incorporator

I declare that I am the person who executed the foregoing Articles of Incorporation and that said execution is my act and deed.

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Anthon S. Cannon, Jr.

